

ROBECO | 01.01.2025-31.03.2025

Active ownership report



ACTIVE OWNERSHIP

A vision for sustainable growth

We actively use our ownership rights to engage investee companies around key sustainability risks, impacts and opportunities, and as such support them in building future-proof business models. We are convinced that companies that adopt sustainable business practices could have a competitive advantage and potentially an improved risk and return profile in the long term. Thus, on behalf of our clients, we use engagement and voting to strengthen corporates' approach towards responsible business conduct and sustainable growth. Exercising our stewardship responsibilities is an integral part of Robeco's approach to sustainability investing, aligning with our mission to use research-based, quality-driven processes to produce the best possible results for our clients over the long term.

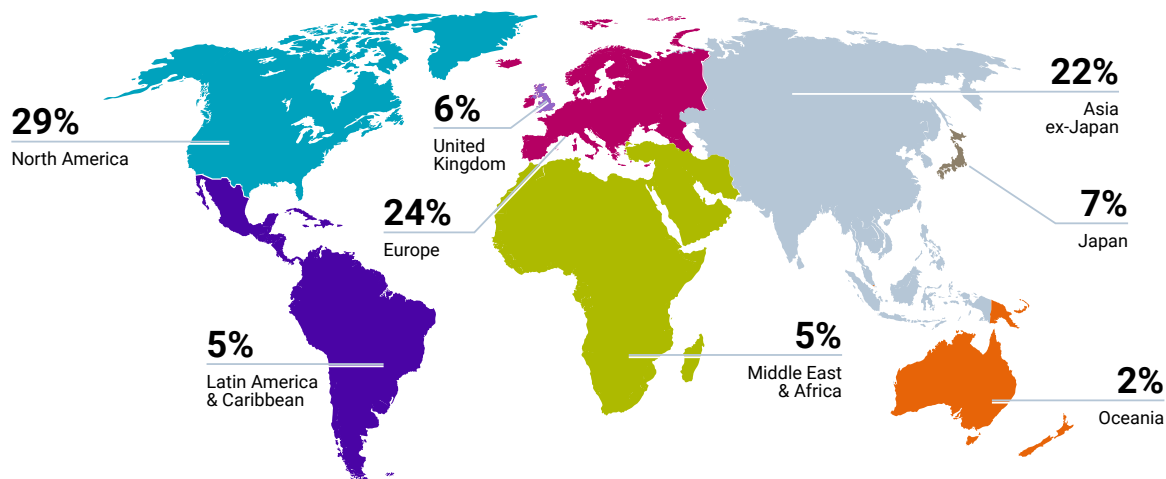
Engagement – Engagement consists of a constructive dialogue between institutional investors and investee companies or sovereigns to discuss how they manage environmental, social and governance (ESG) risks and adverse impacts, as well as seize business and economic opportunities associated with sustainability challenges.

Voting - As a shareholder Robeco is co-owner of many companies and has a right to vote on shareholder meetings for those companies. We use our voting rights with the aim to influence company's corporate governance and other relevant investment related decisions in the best interest of our clients.

The quarterly Active ownership reports provide regular updates on engagement and voting activities. More details on Robeco's Active Ownership approach can be found in: Robeco's Integrated Report, Robeco's Stewardship Report or Robeco's website.

Q1|25 figures engagement

Engagement activities by region



Number of engagement cases per topic*

Environmental	48
Social	13
Governance	16
Sustainable Development Goals	26
Voting Related	8
Enhanced	10
Total	121

Number of engagement activities per contact type

Meeting	4
Conference call	64
Written correspondence	77
Shareholder resolution	0
Analysis	35
Other	0
Total	180

Progress per themes

Themes and number of companies under engagement

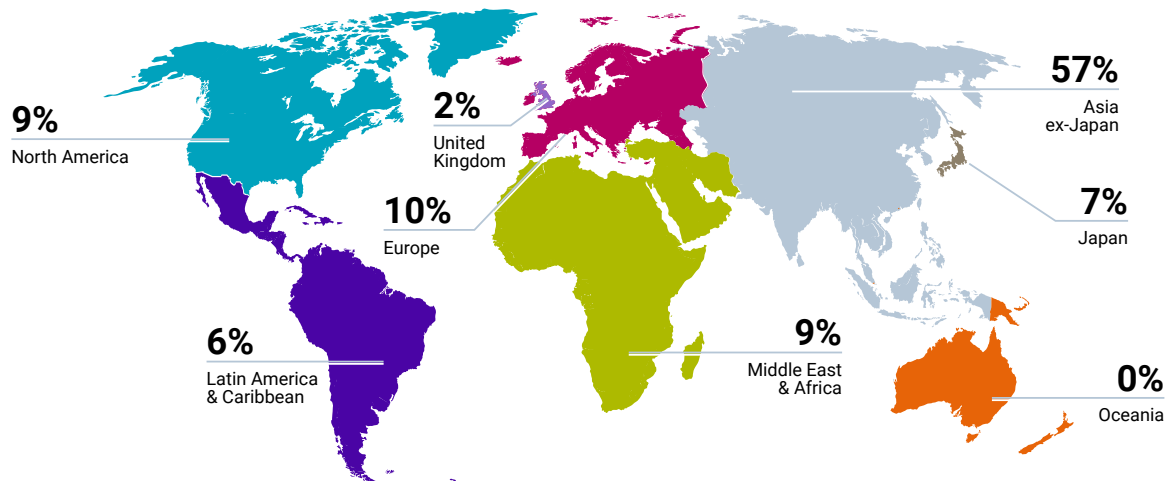
		0%	20%	40%	60%	80%	100%
Biodiversity	23						
Climate and Nature Transition of Financial Institutions	11						
Hazardous Chemicals	5						
Natural Resource Management	10						
Nature Action 100	8						
Net Zero Carbon Emissions	54						
Ocean Health	6						
Sound Environmental Management	8						
Human Capital Management	5						
Human Rights Due Diligence for Conflict-Affected and High-Risk...	14						
Just Transition in Emerging Markets	7						
Modern Slavery in Supply Chains	11						
Sound Social Management	12						
Corporate Governance Standards in Asia	10						
Corporate Governance in Emerging Markets	9						
Good Governance	21						
Tax Transparency	7						
Fashion Transition	45						
SDG Engagement	52						
AGM engagement 2025	8						
Acceleration to Paris	23						
Global Controversy Engagement	19						

● Success ● Positive progress ● Flat progress ● Negative progress ● No Success

* For more information on Robeco's approach to engagement please refer to the appendix at the end of the report.

Q1|25 figures voting

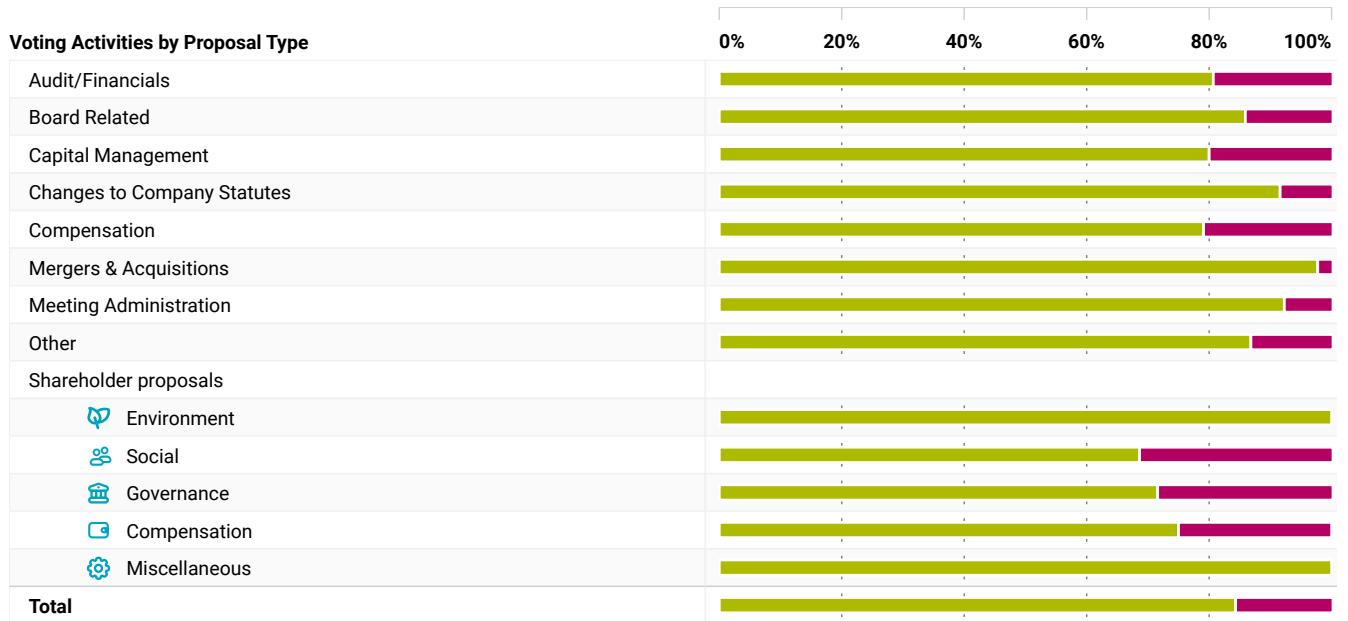
Shareholder meetings voted by region



Voting overview

	Q1	Q2	Q3	Q4	YTD
Number of meetings voted	902	-	-	-	902
Number of proposals voted	7,423	-	-	-	7,423
Meetings with one or more votes cast against management recommendation	52%	-	-	-	52%

Voting Activities by Proposal Type



● With management ● Against management

Contents



Palm Oil

A three-year engagement with palm oil companies to achieve 80% RSPO certification of their plantations and implement deforestation-free supply chains has closed. Despite much progress, some companies failed to meet the certification threshold. Sustainable investment specialists Laura Bosch and Ghislaine Nadaud share their findings and outline the approach going forward.

7



Human Rights Due Diligence for Conflict-Affected and High-Risk Areas

Respecting human rights in conflict-affected and high-risk areas (CAHRAs) is a difficult arena for companies and their investors operating in these areas. Our engagement theme, launched in 2021, focuses on encouraging responsible actions and doing proper due diligence. Senior engagement specialist Yumi Fujita reports on the progress and challenges this theme has brought.

10



Human Capital Management

Robeco has widened its engagement theme from Diversity and Inclusion (D&I) to Human Capital Management (HCM) to reflect a broader focus on workforce issues, recognizing the value of job satisfaction, fair wages, and employee development. Social engagement lead Daniëlle Essink explains why effective HCM is vital for long-term value creation.

14



Proxy Voting – General Insight

The annual general meeting (AGM) is a crucial platform for companies to communicate with shareholders, and for investors to exercise their voting rights. However, their format has changed significantly since the Covid pandemic, along with a rising trend for disruptions and protests. Engagement specialists Diana Trif and Lucas van Beek focus on some of the key features for an effective AGM.

18

Introduction



Nature conservation and human rights are two evergreen topics in Robeco's engagement program where new engagement cases are selected every year. We therefore open our quarterly report of the activities of the Active Ownership team with an update on progress made in a long campaign to prevent deforestation. This is followed by two different angles on the engagement work on social issues, covering conflict zones and the important but polarized issue of workplace inclusion. Finally, we take a look at how the changing AGM season, which will soon be in full swing, is developing.

Robeco's commitment to eliminating commodity-driven deforestation by 2025 focuses on sustainable palm oil production and other forest-risk commodities. The enhanced engagement program targets companies to achieve 80% RSPO certification and implement deforestation-free supply chains. The program has expanded to include soy, cattle products, pulp, paper, and timber. While challenges remain to prevent deforestation, we've been pleased with the progress made by palm oil companies under engagement.

Our first article on human rights updates investors on the engagement theme that focuses on encouraging responsible corporate behavior in conflict affected high risk areas, which started in 2021. This has only grown in importance since both the Ukraine and Israel conflicts erupted since the engagement began. This remains work in progress in ensuring that companies are not exposed or contributing to human rights abuses.

For the second theme, we recognize the need for talent attraction and retention as a key factor for success of companies we invest in. Therefore, the Diversity and Inclusion (D&I) theme has been expanded to cover the wider issues of Human Capital Management, such as workforce transparency, career development and talent management, among many others. We firmly believe that a strong approach to HCM builds a resilient and motivated workforce, and that feeds through into company earnings and investor returns.

Finally, this quarter we take a look at how the once-routine annual general meeting (AGM) has morphed into – in some cases – virtual-only gatherings that freeze out unwanted proposals, or battlegrounds with protestors over contentious issues. This is not the way forward. We will certainly approach the spring AGM season calling for timely disclosures, avoidance of bundled proposals, and transparent vote results.

As 2025 progresses, we look forward to updating clients and stakeholders with our engagement themes and voting work as we continue our deep commitment to sustainability.

Peter van der Werf

Head of Active Ownership



PALM OIL & BIODIVERSITY

Palm Oil and beyond: Engagement efforts to manage deforestation risks

Laura Bosch – Sustainable Investment Specialist
Ghislaine Nadaud – Senior Sustainable Investment Specialist

In 2021, Robeco committed to using best efforts to eliminate forest-risk agricultural and commodity-driven deforestation, native vegetation conversion and associated human rights abuses at the companies in our investment portfolios by 2025, mainly through active ownership.

75% of palm oil enhanced engagement cases were closed successfully

This commitment is part of the [COP26 Financial Sector Commitment on Eliminating Commodity-driven Deforestation](#), which Robeco signed in 2021, together with 30 other financial institutions with more than EUR 8 trillion in assets under management.

In 2019, Robeco's palm oil enhanced engagement program began targeting companies with insufficient certification of their plantations by the Roundtable on Sustainable Palm Oil (RSPO). Following our COP26 commitment, we increased the RSPO certification thresholds in 2022 from 50% to 80%. Three years later, the engagement with these companies has closed, and now it's time to share our findings and results. As our commitment to eliminate commodity-driven deforestation continues, it is also a good moment to share our approach going forward.

Palm oil engagement

First, we recognize the significant economic importance of the palm oil sector, especially in emerging markets like Malaysia and Indonesia, [where millions of people rely on the industry for direct or indirect employment](#). However, we also note that the production of palm oil can be linked to deforestation, biodiversity loss and human rights violations which pose risks to nature and people and creates financial and reputational risks for investors. As such, there is a need for sustainable palm oil production to mitigate environmental and social risks.

In light of this, Robeco started the three-year enhanced engagement program with palm oil-producing companies in 2022, focusing on attaining an increased level of RSPO certification. Our efforts have been framed and guided by companies' levels of certification against the RSPO standard, as this is international best practice and the leading sustainability metric for palm oil. Our engagement focused on companies that can benefit the most from it, namely palm oil producers that have 50%-80% of land RSPO-certified. Upon completion of the program in December 2024, the expectation was for the selected palm oil producers to reach at least 80% of certified land. Furthermore, our engagement focused on implementing deforestation-free supply chains, biodiversity protection, respect for human and labor rights and transparency, while also promoting collaboration with stakeholders to drive industry-wide improvements. Companies that failed to meet these expectations and did not reach the 80% RSPO certification threshold would be excluded from Robeco's investment universe.

Outcome of our engagement

Overall, the outcome of our engagement has been positive. Most companies made substantial progress in sustainability and regulatory compliance across the industry. Companies are actively working towards compliance with the European Union Deforestation Regulation (EUDR). One company is already fully compliant and is supporting smallholders to achieve EUDR compliance next to RSPO certification. Two companies are working together with the Indonesian government on a national initiative to promote supply chain transparency.

All companies also improved their climate and biodiversity reporting efforts, meaning that they align their reporting with the Task Force on Climate-related Financial Disclosures (TCFD) and the Taskforce on Nature-related Financial Disclosures (TNFD). Scope 3 emissions tracking remains a challenge for all companies, partly because of a lack of accurate data.

Although we noted good progress in general, two companies did not meet the 80% threshold within the timeline and were excluded from Robeco's investment universe. One company did not meet the required threshold due to the acquisition of uncertified palm oil plantations. However, given its overall progress on sustainability and its commitment to increase RSPO certification to 80% by Q2 2025, the company was granted a grace period until December 2025 to achieve this target.

As our enhanced engagement program with the palm oil-producing companies concludes, we remain dedicated to making sustainable palm oil the norm through our continued involvement in the industry as an active member of the RSPO.

Moving from palm oil to other forest-risk commodities

Given Robeco's commitment to using best efforts to eliminate forest-risk agricultural commodities from its investment portfolios, the palm oil enhanced engagement program has been extended to include other forest-risk commodities such as soy, cattle products, pulp, paper and timber. Companies linked to these commodities that are significantly exposed to deforestation risks, but which lack a commitment to halt deforestation or stop their involvement in major land use change controversies, will be included in the deforestation enhanced engagement program.

A deforestation risk assessment was conducted to identify companies materially linked to forest-risk commodities, either directly by sourcing these types of commodities, or indirectly by using these raw materials in their production processes. Companies with direct exposures have been prioritized in the scoping of the deforestation enhanced engagement program. To determine which companies should be part of the program, a deforestation due diligence screening was implemented, providing insights into how they manage deforestation risks. This screening assessed whether companies have a zero-deforestation policy or commitment to manage and mitigate this

risk, whilst also identifying severe controversies linked to land use change and associated human rights issues, indicating that zero-deforestation policies are not being properly implemented on the ground.

Based on the deforestation due diligence screening criteria, Robeco included six companies in the enhanced engagement program, which started in Q1 2025 and will last three years. They operate in the consumer staples and materials sectors and are linked to cattle products or pulp and paper. Companies under engagement are expected to develop a time-bound policy explicitly stating their commitment to zero deforestation and the elimination of associated human rights risks. To ensure that companies prioritize their resources, risk management systems should be implemented to closely monitor high-risk sourcing areas. Additionally, companies should publicly report on the

progress and implementation of their zero-deforestation commitments and collaborate with stakeholders in the industry and value chain to address systemic risks. Companies involved in land use change controversies should clearly demonstrate how they are eliminating the breach and remediating their negative impacts when applicable.

Beyond engagement: using our voting capabilities

Beyond the extension of the palm oil program, Robeco continues to integrate deforestation criteria in its proxy voting guidelines. Companies with high exposure to forest risk commodities are expected to take action to address those risks within their operations and supply chains. For companies that are assessed to have such exposure based on the results of Robeco's deforestation risk assessment, but either don't have adequate policies and processes in place to reduce their impact

or are involved in severe deforestation-linked social or environmental controversies, Robeco would oppose the agenda item most appropriate for that issue.

Relevance for Investors

Halting deforestation is a vital aspect of the Kunming-Montreal Global Biodiversity Framework (GBF) adopted at COP15.

Addressing deforestation is crucial for protecting high biodiversity areas, maintaining ecosystem services, and promoting sustainable resource use.

Investors play a key role in this transition, as supporting efforts to halt deforestation helps mitigate biodiversity loss risks, which can affect long-term portfolio stability and returns. Ending deforestation is essential for mitigating systemic risks, achieving net-zero targets, and fostering sustainable economic development.

“Ending deforestation is essential for mitigating systemic risks, achieving net zero targets, and fostering sustainable economic development.”

Laura Bosch

CASE STUDY

REA Holdings

REA Holdings, a UK-listed palm oil producer operating in Indonesia, is demonstrating strong sustainability leadership. The company surpassed the threshold of 80% RSPO certification and is fully compliant with the EUDR, positioning itself ahead of industry peers.

Through its Smallholder Inclusion for Ethical Sourcing (SHINES) program, REA supports 600 smallholders in achieving RSPO certification and regulatory compliance. In this program, the company collaborates with buyers and stakeholders to improve transparency and to facilitate smallholder certification. Additionally, REA has implemented the TCFD framework and committed to science-based targets under the SBTi. Its commitment to biodiversity protection includes long-term research partnerships, organic fertilizer adoption and carbon reduction strategies. By prioritizing conservation and regulatory compliance, REA is strengthening its market position while fostering environmental stewardship and responsible sourcing.



HUMAN RIGHTS DUE DILIGENCE FOR CONFLICT-AFFECTED AND HIGH-RISK AREAS

Navigating conflicts and human rights impact in a complex environment

Yumi Fujita – Senior Engagement Specialist

Under the UN Guiding Principles on Business and Human Rights (UNGPs), both companies and investors have a responsibility to respect human rights. Conflict-affected and high-risk areas (CAHRAs) in particular pose challenges for companies to continuously act responsibly and safeguard human rights in a complex environment. Countries on both sides of conflicts and affected by geopolitical events, may be places where local resources are often high in demand, host important supplier locations, or represent a large end-market. To manage long-term risks in those markets, businesses have to assess and take a conflict-sensitive approach.

6 out of 13
engagements
concluded
successfully

Robeco started this engagement theme in late 2021, focusing on encouraging companies to continuously act responsibly and safeguard human rights in CAHRAs, across several geographies and sectors in proximity to the dynamics of each particular conflict. Since the start of our engagement, we have noticed escalating geopolitical tensions, emerging conflict zones, and shifting global alliances making human rights due diligence (HRDD) increasingly critical for businesses operating in those areas. In this challenging context, some companies have made progress in establishing an enhanced HRDD process with a thorough assessment of conflict-specific aspects. On the other hand, establishing grievance and remediation mechanisms, which ensure the effectiveness and transparency, remains a challenge for many companies.

Diverging paths to conflict preparedness

One of the most important components of a conflict-sensitive human rights approach is to establish an enhanced HRDD. This involves developing human rights risk identification, mitigation, and supplier

management processes which include specific consideration of conflict dynamics and the potential impacts of business operations. Over the three years of the engagement period, companies showed great variances in how they performed. Some went from having almost no process regarding conflict context analysis to developing a risk ranking and assessment model with conflict-specific indicators; setting up a risk mitigation strategy, and plan to scale the model to different regions.

On the other hand, others did not see the need for developing conflict-sensitive risk management systems, despite being under severe criticism by civil society and investors. This variance in performance perhaps reflects the fact that the enhanced HRDD was something quite new as a concrete concept at the time we started the engagement. In some cases, limited progress also stemmed from the highly interdependent nature of businesses and major conflict drivers and players, where, for example, a state or military controls resources or grants operating licenses for companies.

We were encouraged to see that useful guidance has been developed since then, such as under the [2022 UN Development Programme \(UNDP's\) Heightened Human Rights Due Diligence for Business in Conflict-Affected Contexts](#). The European Union's Corporate Sustainability Due Diligence Directive (CSDDD), which took effect in July 2024, underscored a growing global commitment to equipping businesses with frameworks and legal mandates to prevent human rights abuses and ensure corporate accountability in

complex environments. Although it is feared that the proposed changes in the CSDDD Omnibus Package may weaken the concept of enhanced human rights due diligence with a reduced scope of application, monitoring and accountability, our hope is that companies see the obvious business need for continuing on their paths to enhancing their understanding and mitigation of human rights risks in their CAHRA-linked operations.

The struggle for effective remediation

An area that remains a challenge for most companies is to establish effective remediation mechanisms. Many do have whistleblower systems or complaints channels available to their own employees and up to tier 1 suppliers. However, it is still uncommon across the companies that we engaged with to ensure that these mechanisms are widely accessible by lower tier suppliers or community members. It is also not common practice to put resources into establishing a trust in the system, which is a major obstacle to grievance mechanisms being used effectively. Only a few companies conducted stakeholder engagements as part of the design process of the grievance mechanism, or conducted periodical reviews to assess the effectiveness of the mechanism.

Furthermore, there is rarely a measurement and disclosure of insights into the grievance outcomes, such as the kind of remediation offered, or whether it was satisfactory to those impacted. These features of effective remediation mechanisms should be present for any type of business operations, regardless of

“ Our hope is that companies see the obvious business need for continuing on their paths to enhancing their understanding and mitigation of human rights risks in their CAHRA-linked operations.

Yumi Fujita

their presence in CAHRAs. Since these fundamental features were not present, we unfortunately did not observe any further steps that specifically considered conflict-specific aspects. Those steps would include, for example, varying approaches to making stakeholders that are affected by conflicts aware of grievance channels, or reporting on grievances and remediation outcomes related to human rights impacts stemming from the conflict. Companies are generally sensitive to disclosing information publicly on these topics due to potential political, reputational and legal risks they might be exposed to.

Despite the slow progress of the companies under engagement, we appreciated the candid discussions with a few of them on what is implementable and what is not, considering the kinds of challenges and risks that come with operations linked to CAHRAs. Even if they were not able to publicly disclose conflict-specific information, these dialogues provided us with insights into the level of consideration they have given to the situation, and their levels of commitment to mitigating human rights impacts. It is clear that the context of CAHRAs remains challenging and complex, and that there is no 'one size fits all' approach.

Looking ahead: Robeco's approach to CAHRAs

It is unfortunate that the number of regional and international conflicts have increased since we started the engagement, led by the Russia-Ukraine war that began in February 2022. The importance of enhanced HRDD has never been highlighted so prominently, as companies whose own operations or supply chains are connected to CAHRAs face challenges. These include regulatory challenges related to the Uyghur Forced Labor Prevention Act focused on alleged human rights abuses in China, and reputational risks stemming from the Occupied Palestinian Territory, a situation that has worsened since the Israeli-Hamas war broke out in October 2023.

CASE STUDY

Fast Retailing

Fast Retailing, a Japanese apparel company, has been linked to allegations through its subsidiary Uniqlo, of potentially sourcing cotton materials or products tainted by forced labor in Xinjiang. Over the three years of engagement, Fast Retailing strengthened its remediation mechanisms by improving accessibility through multiple channels directly and indirectly from lower-tier suppliers and outside stakeholders. The company enhanced quantitative and qualitative disclosures on complaints received, and evaluated the effectiveness of its current grievance structure with stakeholder inputs. Through these improvements, Fast Retailing ensured better accessibility and trust into the mechanisms, demonstrating a responsiveness to ensure capturing any significant complaints from the factory floor.

Fast Retailing also increased supply chain transparency significantly, having implemented the Supplier Code of Conduct (CoC) through to their tier 3 suppliers and established complete traceability of tier 4 raw material suppliers in 2023. The company transparently discloses the supplier monitoring outcomes, with examples of issues and improvement measures taken, including timelines. Furthermore, the company is working to establish a system to specify where raw materials are produced at the planning stage, as well as to further identify farms, ranches and factories, for greater visibility and control over raw materials procurement. We believe this enhanced traceability should benefit the company in managing human rights risks as well as in complying with various related regulations.

As we reach the conclusion of our three-year engagement, we bring this theme to a close for now. Robeco is developing a new screening methodology to continue identifying and evaluating companies that are involved in CAHRAs and their associated human rights

impacts. From this portfolio screening process, we may identify additional companies for engagement, where we will encourage them to enhance their human rights risk management and impact mitigation, with specific consideration of conflict dynamics.

CASE STUDY

Heidelberg Materials

Heidelberg Materials, a German building materials company, has long been under criticism for its various assets in the Occupied Palestinian Territories (OPT) and other disputed areas. During our engagement, Heidelberg broadly strengthened its human rights systems. Crucially, this included transparent performance tracking, from disclosing the activity and outcomes of their grievance hotline, to monitoring CAHRA-specific risk indicators. While there are aspects they are still trying to scale, Heidelberg has taken impressive steps to clearly communicate, track, and regularly review the effectiveness of its conflict-sensitive human rights management approach.

A modern office interior with large windows and people working. A woman in the foreground is standing and looking at a tablet. Other people are seated at desks in the background, working. The office has a bright, airy feel with natural light from the windows.

HUMAN CAPITAL MANAGEMENT

Emerging Trends in Human Capital Management: From D&I to Comprehensive Workforce Strategies

Danielle Essink – Social Engagement Lead

Moving from an engagement theme focused on Diversity and Inclusion (D&I) to one addressing Human Capital Management (HCM) marks a strategic shift in our focus. This approach addresses a wider range of workforce issues, recognizing the financial and social value of job satisfaction, fair wages and employee development. It aims to enhance innovation, business success and resilience at the companies in our portfolios.

Why have you decided to transform the D&I theme into a HCM theme?

The evolution of our D&I engagement theme into a broader HCM theme represents the next step in our approach. The engagement theme has evolved in response to both external societal developments and internal research-driven insights, recognizing the need to expand our focus and address a wider range of workforce-related issues that affect companies' ability to deliver shareholder value.

Initially, our D&I engagement focused on corporate diversity practices and disclosures, gender pay gaps, and board representation. However, internal research from Robeco's Sustainability Investing and Quant Research teams highlighted that broader HCM characteristics, such as job satisfaction, compensation, internal hiring, employee training and turnover are positively correlated with higher productivity, stock price outperformance and valuation metrics. Given these insights into financial materiality, it became apparent that a more holistic HCM engagement approach would allow us to unlock broader financial and social value.

Another important consideration was the increasing politicization of D&I-related discussions, most prominently in the US. While better corporate D&I practices continue to hold value, we recognized the need to frame our discussions in a way that remains constructive in light of shifting political landscapes, while remaining relevant regardless of regional regulatory developments. Our aim is to support companies in navigating how to invest in their workforce and enhance their HCM practices, resulting in increased innovation and business success.

Finally, by transforming the theme into a HCM focused engagement, we have broadened our objective coverage to include training and career development, employee attraction and retention, fair wages and pay practices, well-being, and corporate governance related to human capital policies. This allows us to advance our existing social engagement program and encompass more holistically how companies invest in their own employees.

Which challenges have you identified by engaging on D&I?

Over the past two years, engagement on D&I has faced significant challenges, ranging from data transparency issues to increasing political and regulatory pressures. While the underlying concepts of D&I, such as bias awareness and equal opportunity, remain critical factors in corporate sustainability and long-term value creation, engagement efforts have been stunted by inconsistent reporting, social polarization, and a disconnect between corporate initiatives and broader systemic inequalities.

One of the biggest challenges has been the lack of standardized and transparent D&I data. Unlike environmental metrics, which benefit from global reporting frameworks, D&I and workforce-related disclosures remain fragmented and inconsistent, making it difficult for investors to assess progress across companies. Another major challenge is that regulatory differences between regions make it hard for companies to adopt a consistent approach to social data disclosure. Differing legal frameworks, labor laws and privacy regulations across jurisdictions create varying expectations for what companies can and should disclose. As a result, companies often disclose only the minimum required information, leading to a lack of information and inconsistencies across markets and industries.

Adding to this complexity is the increasing politicization of D&I efforts. In the US, corporate D&I programs have faced a strong backlash from certain political groups and investor segments, particularly following the 2024 presidential election. This has led many companies to reposition, scale back, or even eliminate their D&I strategies. Criticism often focuses on allegations of reverse discrimination and LGBTQI+ workplace policies, targeting both internal DEI programs and external corporate advocacy efforts. Beyond these hurdles, there is a disconnect between corporate D&I initiatives and broader systemic inequalities. While companies may focus on diverse hiring and leadership representation, many fail to address fair wages, career progression, and

economic inclusion. True progress requires moving beyond representation metrics by encouraging companies to implement measures that work to support these metrics, such as equitable pay structures, career development opportunities, and fair labor practices for their entire workforce.

Can you elaborate on the investor relevance of HCM?

Managing human capital effectively is not simply a social responsibility, but a financial and strategic imperative. As companies navigate increasingly complex economic and social landscapes, investors must ensure that businesses are effectively managing their workforce to sustain long-term value creation, and address systemic inequalities more holistically.

Since the launch of the D&I theme, there have been various elements that both companies and investors recognized as having potential impact on financial performance. Attracting and retaining top talent in a competitive labor market, strengthening customer orientation by fostering diverse perspectives that align with changing demographics, and mitigating risks related to discrimination are a few examples.

In a constantly shifting era, characterized by rapid technological developments, industries have become increasingly knowledge-driven, and intangible assets like human capital are a key driver of corporate success. In this volatile landscape, responsible investors have the financial and fiduciary duty to nudge companies to develop inclusive, fair and future-ready workforce strategies.


How have the objectives of the theme changed?

One of the most significant changes is the shift from focusing on diversity disclosures to a broader commitment to workforce transparency. Companies are encouraged to provide insight into employee satisfaction, career progression, pay equality across all levels, and overall workforce conditions. We are placing a greater emphasis on integrating career development and well-being into human capital policies, ensuring that employees are not only included, but are also supported in their professional growth. Fair wages, competitive benefits, and ethical labor practices play a key role in building a resilient and motivated workforce, making HCM an essential factor in long-term corporate success.

By expanding the engagement objectives, companies are encouraged to address systemic workforce issues beyond minority representation and board diversity. This shift enhances labor practices, employer attractiveness, and a HCM strategy that adapts to evolving employee and market expectations, thus strengthening investor confidence in companies' long-term success.

“Managing human capital effectively is not simply a social responsibility, but a financial and strategic imperative. As companies navigate increasingly complex economic and social landscapes, investors must ensure that businesses are effectively managing their workforce to sustain long-term value creation.”

Danielle Essink



PROXY VOTING – MARKET INSIGHT

AGM as a forum

Diana Trif – Engagement Specialist

Lucas van Beek – Engagement Specialist

The annual general meeting (AGM) is the main forum for dialog between companies and their shareholders. For companies and their boards, it's a platform to communicate their performance, vision and strategy, and to build investor confidence. For shareholders, it's an opportunity to use their ownership rights and make their voices heard by casting votes on the resolutions up for approval and asking questions to the board of directors and management.

Most shareholders – especially institutional shareholders – cast their votes in advance of the AGM through proxy. Moreover, most of the AGM discussions between institutional shareholders and company boards occur before the voting deadline. As a result, institutional shareholders often don't participate in AGMs on the meeting date, which in itself leads to a situation where AGM discussions are dominated by retail investors and special interest groups.

As long as the AGM is progressing in a constructive and respectful manner, that should not be an issue. However, in recent years the dynamics of participation in AGMs has changed, with a rising trend for AGM disruption and protests. This has highlighted the importance of having a well-run AGM that allows for constructive engagement, open communication and mutual understanding between boards and their shareholders.

In this article, Robeco touches upon some of the key features of an effective AGM.

Location, location, location

One of the main factors deciding whether an AGM will allow for constructive engagement or not is the AGM format – hybrid, virtual-only or physical-only.

In many countries, virtual-only meetings were introduced during the Covid-19 pandemic, firstly on a temporary basis and subsequently as a permanent option. Nowadays, it is increasingly common for companies to opt for the virtual-only format, and this continues to be a topic of intense debate. Proponents of virtual-only meetings argue that this format comes with a range of benefits, such as cost savings and increased attendance. On the other hand, opponents point out that this format can significantly limit the ability of shareholders to engage directly with the board and management by allowing corporations to cherry-pick favorable questions at the expense of more critical questions.

Robeco encourages companies to opt for a hybrid meeting format, which allows for many of the benefits of a virtual-only

meeting while avoiding the risks. The virtual-only meeting should solely be used in extraordinary contexts, and companies should provide clear disclosure on the specific circumstances that would warrant the use of the virtual-only format.

Timely and complete disclosure is key

A prerequisite for a well-run AGM is that companies provide complete and timely disclosure regarding all items up for a vote at the meeting, so that shareholders can make informed vote decisions. In this sense, companies should be mindful that the deadline by which shareholders voting by proxy must cast their votes may be set well in advance of the AGM, which means these shareholders will be unable to consider any disclosures provided closer to the meeting date.

In the event that the AGM agenda includes elections, it is critical to ensure that the name(s), qualifications and other key information on all candidates for election is disclosed sufficiently in advance of the meeting. To this end, Robeco will vote against any proposals for director elections if the nominees are undisclosed, and against any agenda items for which the company has failed to provide sufficient information.

No bundling of proposals

Many AGMs nowadays include so-called bundled proposals, which combine two or more related or unrelated items into one resolution. Bundling proposals is widely considered a negative practice, as it

prevents shareholders from conveying their view on each separate matter put up for a vote, forcing them instead to cast one vote for the resolution as a whole. In the case of bundled resolutions, shareholders may have concerns regarding one or more items of the proposal, while supporting others. Robeco urges companies to not submit bundled proposals on the agenda and will vote against any of them where one or more of the items raise concerns.

Shareholder proposals on the agenda

The shareholder proposal process is a key enabler of corporate governance reform and accountability. Over time, shareholder proposals have triggered companies to adopt a series of best practices. These range from the repeal of classified boards – where directors are placed in different classes and serve overlapping multi-year terms, making it more difficult to remove them – to the adoption of proxy access bylaws. They also facilitate dialogue between shareholders and the board regarding new and emerging risks.

Shareholder proposals are a common occurrence on AGM agendas in various markets, yet the particularities of the proposal process differ significantly between jurisdictions. The differences relate to a number of aspects, from threshold requirements for filing a proposal, all the way to the criteria for determining whether a proposal may be omitted from the meeting agenda. In the US, the debate has arisen whether the

“ In recent years, the dynamics of participation at AGMs have changed. This has highlighted the importance of having a well-run AGM that allows for constructive engagement, open communication and mutual understanding between boards and their shareholders.

Diana Trif

review process should be changed in order to limit the number of resolutions on the agenda and improve their quality.

In all cases, Robeco encourages companies to not resort to unduly blocking shareholder proposals from a vote. In addition, companies are expected to engage in constructive dialogue with shareholders regarding the proposals they submit, and to take action when a proposal receives significant support. Generally, Robeco believes a response from the board is warranted if the proposal receives 25% approval. In the case of controlled companies, or companies having multiple share classes with unequal voting rights, Robeco examines the level of support attributable to unaffiliated shareholders.

Full disclosure of vote results

Another aspect that strengthens the usefulness and effectiveness of general meetings as a forum for shareholders to hold companies to account and highlight long-term opportunities and risks is the full and comprehensive disclosure of AGM vote results.






In the US, issuers are generally required to disclose their vote results through an 8-K Form submitted to the SEC within four business days of the meeting. In Europe, the SRD II regulation primarily governs the disclosure of general meeting vote results, aiming for timely disclosure and transparency. However, in some jurisdictions, companies are not required to provide full disclosure of vote results from AGMs and may instead solely disclose whether a proposal was passed or not.




Robeco believes that access to detailed vote results is important for shareholders to conduct and prioritize their stewardship efforts, and that non-disclosure of vote results can disempower minority shareholders, especially in cases where companies have multi-class share structures with unequal voting rights.



Companies under engagement in 2025

Companies under Engagement

<div>  Environmental </div> <div> Biodiversity <div>Axfood AB</div> <div>Compagnie Generale des Etablissements Michelin SCA</div> <div>Contemporary Amperex Technology Co Ltd</div> <div>Ryohin Keikaku Co Ltd</div> <div>Sappi Ltd.</div> </div> <div> Climate and Nature Transition of Financial Institutions <div>ING Groep NV</div> </div> <div> Hazardous Chemicals <div>3M Co</div> <div>AkzoNobel</div> <div>Albemarle Corp</div> <div>Honeywell International</div> <div>Saudi Basic Industries Corp</div> </div> <div> Natural Resource Management <div>PepsiCo, Inc.</div> </div> <div> Nature Action 100 <div>Ahold</div> <div>Alibaba Group Holding Ltd.</div> <div>Archer Daniels Midland</div> <div>Britannia Industries Ltd</div> <div>LG Chem</div> </div> <div> Net Zero Carbon Emissions <div>A O Smith Corp</div> <div>Accor SA</div> <div>Anglo American</div> <div>BHP Billiton</div> <div>BP</div> <div>BYD Co. Ltd.</div> <div>Chevron</div> <div>Costco Wholesale Corp</div> <div>Doosan Bobcat Inc</div> <div>Dow Inc</div> <div>Engie SA</div> <div>ExxonMobil</div> <div>Fortescue Metals Group Ltd.</div> <div>Holcim AG</div> <div>Hyundai Motor</div> <div>JFE Holdings, Inc.</div> <div>Marathon Petroleum Corp.</div> <div>OMV AG</div> <div>Petroleo Brasileiro</div> <div>Phillips 66</div> <div>Renesas Electronics Corp</div> <div>Royal Dutch Shell</div> <div>Saudi Arabian Oil Co.</div> <div>Ternium SA</div> <div>Valero Energy Corp.</div> </div> <div> Ocean Health <div>Carnival Corp</div> <div>Evergreen Marine Corp Taiwan Ltd</div> <div>MISC Bhd</div> <div>Royal Caribbean Cruises Ltd</div> <div>Thai Union Frozen Products Public Co. Ltd.</div> </div> <div> Sound Environmental Management <div>Rio Tinto</div> </div>	<div>  Social </div> <div> Human Rights Due Diligence for Conflict-Affected and High-Risk Areas <div>Hon Hai Precision Industry Co. Ltd.</div> <div>Volkswagen</div> </div> <div> Just Transition in Emerging Markets <div>HDFC Bank Ltd</div> <div>Pertamina Persero PT</div> <div>SK Innovation Co Ltd</div> <div>Tenaga Nasional Bhd</div> </div> <div> Modern Slavery in Supply Chains <div>Giant Manufacturing Co Ltd</div> <div>Kia Motors Corp.</div> <div>Mondelez International</div> <div>Tesla Motors, Inc.</div> <div>The Kroger</div> <div>Wesfarmers Ltd</div> </div> <div> <div>  Governance </div> <div> Corporate Governance Standards in Asia <div>Resonac Holdings Corp</div> </div> <div> Good Governance <div>Adyen NV</div> <div>Ahold</div> <div>Arcadis NV</div> <div>ASML</div> <div>Avantium NV</div> <div>FUJIFILM Holdings Corp</div> <div>Grifols SA</div> <div>Heineken Holding</div> <div>ORLEN SA</div> <div>Petroleo Brasileiro</div> <div>Signify NV</div> <div>TravelSky Technology Ltd</div> <div>Unilever</div> </div> <div> Tax Transparency <div>Amgen</div> <div>Stellantis NV</div> </div> </div> <div> <div>  Sustainable Development Goals </div> <div> Fashion Transition <div>Birkenstock Holding Plc</div> <div>Burberry Group</div> <div>EssilorLuxottica SA</div> <div>Lululemon Athletica Inc</div> <div>Stella International Holdings Ltd</div> <div>Symrise AG</div> <div>Watches of Switzerland Group PLC</div> <div>Zalando SE</div> </div> <div> SDG Engagement <div>AbbVie, Inc.</div> <div>Alphabet, Inc.</div> <div>Amgen</div> <div>Apple</div> <div>Capital One Financial Corp.</div> <div>CB Richard Ellis Group, Inc.</div> <div>Cheniere Energy Inc</div> <div>Deutsche Telekom</div> <div>Elevance Health Inc</div> <div>Lowe's Cos Inc</div> </div> </div>
<div>  Social </div> <div> Human Rights Due Diligence for Conflict-Affected and High-Risk Areas </div>	

	Sustainable Development Goals
	SDG Engagement
	<i>Meta Platforms Inc</i>
	<i>Motorola</i>
	<i>PayPal Holdings, Inc.</i>
	<i>Samsung Electronics</i>
	<i>Sony</i>
	<i>Sumitomo Mitsui Financial Group, Inc.</i>
	<i>Tencent Holdings Ltd.</i>
	<i>Total</i>
	Voting Related
	AGM engagement 2025
	<i>DataTec Ltd</i>
	<i>Doosan Bobcat Inc</i>
	<i>Hana Financial Group Inc</i>
	<i>Nexity SA</i>
	<i>NRG Energy Inc</i>
	<i>Procore Technologies Inc</i>
	<i>SK Square Co Ltd</i>
	<i>Woongjin Coway Co. Ltd.</i>
	Enhanced
	Acceleration to Paris
	<i>African Rainbow Minerals Ltd</i>
	<i>Aluminum Corp of China Ltd</i>
	<i>Berkshire Hathaway</i>
	<i>Caterpillar, Inc.</i>
	<i>Mitsui & Co Ltd</i>
	<i>SAIC Motor Corp Ltd</i>
	Global Controversy Engagement
	<i>Adani Enterprises Ltd.</i>
	<i>Adani Ports & Special Economic Zone Ltd.</i>
	<i>Mattel</i>
	<i>Zijin Mining Group Co. Ltd.</i>

APPENDIX

Robeco's approach to Active Ownership

ROBECO'S ENGAGEMENT POLICY

Robeco actively uses its ownership rights to engage with companies on behalf of our clients in a constructive manner. We believe improvements in sustainable corporate behavior can result in an improved risk return profile of our investments. Robeco engages with companies worldwide, in both our equity and credit portfolios. Robeco carries out three different types of corporate engagement with the companies in which we invest;

Value engagement

a proactive engagement approach focusing on long-term environmental, social or corporate governance issues that are financially material or are causing adverse sustainability impacts. Engagements typically last for three years, after which progress against initially set objectives are evaluated, with unsuccessful closures being communicated to clients and investment teams but no divestment decision to follow.

Voting Related AGM engagement: Voting at the Annual General Meetings (AGM) of shareholders offers shareholders the opportunity to provide direct feedback to a company - either in advance or after a company's AGM. These dialogues are not recurring long-term engagements, but unique opportunities to amplify the impact of our voting decisions. Corporate governance as well as other sustainability topics that may arise during a shareholder meeting are covered under this section, if they are not covered in other parts of the engagement program.

SDG engagement

a proactive engagement approach focusing on driving clear and measurable improvements in a company's contribution to one or multiple of the Sustainable Development Goals. The engagement, lasting for three to five years, has its starting point within Robeco's SDG framework, identifying companies with the potential to meet key societal needs and works with timebound milestones to fulfil this potential.

Enhanced engagement

a reactive engagement approach, focusing on companies that severely and structurally breach minimum behavioral norms in areas such as human rights, labor, environment, biodiversity and business ethics, as defined by the UN Global Compact Principles or the OECD Guidelines for Multinational Enterprises. If after two to three years, the enhanced engagement does not lead to the desired change, exclusion from the investment universe may be a potential option. Clients may use their own discretion on whether to exclude a company from their investment universe. In all three types of engagement, Robeco aims to improve a company's behavior on environmental, social and/or corporate governance (ESG) related issues with the aim of improving the long-term performance of the company and ultimately the quality of investments for our clients.

More information can be found on our website.

Robeco adopts a holistic approach to integrating sustainability. We view sustainability as a long-term driver of change in markets, countries and companies which impacts future performance. Based on this belief, sustainability is considered as one of the value drivers in our investment process, like the way we look at other drivers such as company financials or market momentum.

More information can be found on our website.

THE UN GLOBAL COMPACT

One of the principal codes of conduct in Robeco's engagement process is the United Nations Global Compact. The UN Global Compact supports companies and other social players worldwide in stimulating corporate social responsibility. The Global Compact became effective in 2000 and is the most endorsed code of conduct in this field. The Global Compact requires companies to embrace, support and adopt several core values within their own sphere of influence in the field of human rights, labor standards, the

environment and anti-corruption measures. Ten universal principles have been identified to deal with the challenges of globalization.

Human rights

1. Companies should support and respect the protection of human rights as established at an international level
2. They should ensure that they are not complicit in human-rights abuses.

Labor standards

3. Companies should uphold the freedom of association and recognize the right to collective bargaining
4. Companies should abolish all forms of compulsory labor
5. Companies should abolish child labor
6. Companies should eliminate discrimination in employment.

Environment

7. Companies should adopt a prudent approach to environmental challenges
8. Companies should undertake initiatives to promote greater environmental responsibility
9. Companies should encourage the development and diffusion of environmentally friendly technologies.

Anti-corruption

10. Companies should work against all forms of corruption, including extortion and bribery.

More information can be found at: <https://www.unglobalcompact.org/>

OECD GUIDELINES FOR MULTINATIONAL ENTERPRISES

The OECD Guidelines for Multinational Enterprises are recommendations addressed by governments to multinational enterprises operating in or from adhering countries, and are another important framework used in Robeco's engagement process. They provide non-binding principles and standards for responsible business conduct in a global context consistent with applicable laws and internationally recognized standards.

The Guidelines' recommendations express the shared values of the governments of countries from which a large share of international direct investment originates and which are home to many of the largest multinational enterprises. The Guidelines aim to promote positive contributions by enterprises to economic, environmental and social progress worldwide.

More information can be found at: <http://mneguidelines.oecd.org/>

INTERNATIONAL CODES OF CONDUCT

Robeco has chosen to use broadly accepted external codes of conduct in order to assess the ESG responsibilities of the entities in which we invest. Robeco adheres to several independent and broadly accepted codes of conduct, statements and best practices and is a signatory to several of these codes. Next to the UN Global Compact, the most important codes, principles, and best practices for engagement followed by Robeco are:

- International Corporate Governance Network (ICGN) statement on
- Global Governance Principles
- United Nations Global Compact
- United Nations Sustainable Development Goals
- United Nations Guiding Principles on Business and Human Rights
- OECD Guidelines for Multinational Enterprises
- Responsible Business Conduct for Institutional Investors (OECD)

In addition to our own adherence to these codes, we also expect companies to follow these codes, principles, and best practices. In addition to our own adherence to these codes, we also expect companies to follow these codes, principles, and best practices.

ROBECO'S VOTING POLICY

Robeco encourages good governance and sustainable corporate practices, which contribute to long-term shareholder value creation. Proxy voting is part of Robeco's Active Ownership approach. Robeco has adopted written procedures reasonably designed to ensure that we vote proxies in the best interest of our clients. The Robeco policy on corporate governance relies on the internationally accepted set of principles of the International Corporate Governance Network (ICGN). By making active use of our voting rights, Robeco can, on behalf of our clients, encourage the companies concerned to increase the quality of the management of these companies and to improve their sustainability profile. We expect this to be beneficial in the long term for the development of shareholder value.

COLLABORATION

Where necessary, Robeco coordinates its engagement activities with other investors. Examples of this includes Eumedion; a platform for institutional investors in the field of corporate governance and the Carbon Disclosure Project, a partnership in the field of transparency on CO₂ emissions from companies, and the ICCR. Another important initiative to which Robeco is a signatory is the United Nations Principles for Responsible Investment. Within this context, institutional investors commit themselves to promoting responsible investment, both internally and externally.

ROBECO'S ACTIVE OWNERSHIP TEAM

Robeco's voting and engagement activities are carried out by a dedicated Active Ownership Team. This team was established as a centralized competence center in 2005. The team is based in Rotterdam, the Netherlands, and Hong Kong. As Robeco operates across markets on a global basis, the team is multi-

national and multi-lingual. This diversity provides an understanding of the financial, legal and cultural environment in which the companies we engage with operate. The Active Ownership team is part of Robeco's Sustainable Investing Center of Expertise headed by Carola van Lamoën. The SI Center of Expertise combines our knowledge and experience on sustainability within the investment domain and drives SI leadership by delivering SI expertise and insights to our clients, our investment teams, the company and the broader market. Furthermore, the Active Ownership team gains input from investment professionals based in local offices of the Robeco around the world. Together with our global client base we are able leverage this network to achieve the maximum possible impact from our Active Ownership activities.

ROBECO

Robeco Institutional Asset Management B.V. (Robeco) is a pure play international asset manager founded in 1929. It currently has offices in 15 countries worldwide and is headquartered in Rotterdam, the Netherlands. Through its integration of fundamental, sustainability and quantitative research, Robeco is able to offer institutional and private investors a selection of active investment strategies, covering a range of asset classes.

Sustainability investing is integral to Robeco's overall strategy. We are convinced that integrating environmental, social and governance (ESG) factors results in better-informed investment decisions. Further we believe that our engagement with investee companies on financially material sustainability issues will have a positive impact on our investment results and on society.

More information can be found on our website.

Important information

Robeco Institutional Asset Management B.V. has a license as manager of Undertakings for Collective Investment in Transferable Securities (UCITS) and Alternative Investment Funds (AIFs) ("Fund(s)") from the Netherlands Authority for the Financial Markets in Amsterdam. This marketing document is intended solely for professional investors, defined as investors qualifying as professional clients, who have requested to be treated as professional clients or are authorized to receive such information under any applicable laws. Robeco Institutional Asset Management B.V. and/or its related, affiliated and subsidiary companies, ("Robeco"), will not be liable for any damages arising out of the use of this document. Users of this information who provide investment services in the European Union have their own responsibility to assess whether they are allowed to receive the information in accordance with MiFID II regulations. To the extent this information qualifies as a reasonable and appropriate minor non-monetary benefit under MiFID II, users that provide investment services in the European Union are responsible for complying with applicable recordkeeping and disclosure requirements. The content of this document is based upon sources of information believed to be reliable and comes without warranties of any kind. Without further explanation this document cannot be considered complete. Any opinions, estimates or forecasts may be changed at any time without prior warning. If in doubt, please seek independent advice. This document is intended to provide the professional investor with general information about Robeco's specific capabilities but has not been prepared by Robeco as investment research and does not constitute an investment recommendation or advice to buy or sell certain securities or investment products or to adopt any investment strategy or legal, accounting or tax advice. All rights relating to the information in this document are and will remain the property of Robeco. This material may not be copied or shared with the public. No part of this document may be reproduced or published in any form or by any means without Robeco's prior written permission. Investment involves risks. Before investing, please note the initial capital is not guaranteed. Investors should ensure they fully understand the risk associated with any Robeco product or service offered in their country of domicile. Investors should also consider their own investment objective and risk tolerance level. Historical returns are provided for illustrative purposes only. The price of units may go down as well as up and past performance is no guarantee of future results. If the currency in which the past performance is displayed differs from the currency of the country in which you reside, then you should be aware that due to exchange rate fluctuations the performance shown may increase or decrease if converted into your local currency. The performance data do not take account of the commissions and costs incurred when trading securities in client portfolios or for the issue and redemption of units. Unless otherwise stated, performances are i) net of fees based on transaction prices and ii) with dividends reinvested. Please refer to the prospectus of the Funds for further details. Performance is quoted net of investment management fees. The ongoing charges mentioned in this document are the ones stated in the Fund's latest annual report at closing date of the last calendar year. This document is not directed to or intended for distribution to or for use by any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction where such distribution, document, availability or use would be contrary to law or regulation or which would subject any Fund or Robeco Institutional Asset Management B.V. to any registration or licensing requirement within such jurisdiction. Any decision to subscribe for interests in a Fund offered in a particular jurisdiction must be made solely on the basis of information contained in the prospectus, which information may be different from the information contained in this document. Prospective applicants for shares should inform themselves as to legal requirements which may also apply and any applicable exchange control regulations and taxes in the countries of their respective citizenship, residence or domicile. The Fund information, if any, contained in this document is qualified in its entirety by reference to the prospectus, and this document should, at all times, be read in conjunction with the prospectus. Detailed information on the Fund and associated risks is contained in the prospectus. The prospectus and the Key Information Document (PRIIP) for the Robeco Funds can all be obtained free of charge from Robeco's websites.

Additional information for US investors

This document may be distributed in the US by Robeco Institutional Asset Management US, Inc. ("Robeco US"), an investment adviser registered with the US Securities and Exchange Commission (SEC). Such registration should not be interpreted as an endorsement or approval of Robeco US by the SEC. Robeco Institutional Asset Management B.V. is considered "participating affiliated" and some of their employees are "associated persons" of Robeco US as per relevant SEC no-action guidance. Employees identified as associated persons of Robeco US perform activities directly or indirectly related to the investment advisory services provided by Robeco US. In those situations these individuals are deemed to be acting on behalf of Robeco US. SEC regulations are applicable only to clients, prospects and investors of Robeco US. Robeco US is wholly owned subsidiary of ORIX Corporation Europe N.V. ("ORIX"), a Dutch Investment Management Firm located in Rotterdam, the Netherlands. Robeco US is located at 230 Park Avenue, 33rd floor, New York, NY 10169.

Additional information for US Offshore investors – Reg S

The Robeco Capital Growth Funds have not been registered under the United States Investment Company Act of 1940, as amended, nor the United States Securities Act of 1933, as amended. None of the shares may be offered or sold, directly or indirectly in the United States or to any US Person. A US Person is defined as (a) any individual who is a citizen or resident of the United States for federal income tax purposes; (b) a corporation, partnership or other entity created or organized under the laws of or existing in the United States; (c) an estate or trust the income of which is subject to United States federal income tax regardless of whether such income is effectively connected with a United States trade or business. In the United States, this material may be distributed only to a person who is a "distributor", or who is not a "US person", as defined by Regulation S under the U.S. Securities Act of 1933 (as amended).

Additional information for investors with residence or seat in Australia and New Zealand

This document is distributed in Australia by Robeco Hong Kong Limited (ARBN 156 512 659) ("RIAM BV"), which is exempt from the requirement to hold an Australian financial services license under the Corporations Act 2001 (Cth) pursuant to ASIC Class Order 03/1103. Robeco is regulated by the Securities and Futures Commission under the laws of Hong Kong and those laws may differ from Australian laws. This document is distributed only to "wholesale clients" as that term is defined under the Corporations Act 2001 (Cth). This document is not intended for distribution or dissemination, directly or indirectly, to any other class of persons. In New Zealand, this document is only available to wholesale investors within the meaning of clause 3(2) of Schedule 1 of the Financial Markets Conduct Act 2013 (FMCA). This document is not intended for public distribution in Australia and New Zealand.

Additional information for investors with residence or seat in Austria

This information is solely intended for professional investors or eligible counterparties in the meaning of the Austrian Securities Oversight Act.

Additional information for investors with residence or seat in Brazil

The Fund may not be offered or sold to the public in Brazil. Accordingly, the Fund has not been nor will be registered with the Brazilian Securities Commission (CVM), nor has it been submitted to the foregoing agency for approval. Documents relating to the Fund, as well as the information contained therein, may not be supplied to the public in Brazil, as the offering of the Fund is not a public offering of securities in Brazil, nor may they be used in connection with any offer for subscription or sale of securities to the public in Brazil.

Additional information for investors with residence or seat in Brunei

The Prospectus relates to a private collective investment scheme which is not subject to any form of domestic regulations by the Autoriti Monetari Brunei Darussalam ("Authority"). The Prospectus is intended for distribution only to specific classes of investors as specified in section 20 of the Securities Market Order, 2013, and must not, therefore, be delivered to, or relied on by, a retail client. The Authority is not responsible for reviewing or verifying any prospectus or other documents in connection with this collective investment scheme. The Authority has not approved the Prospectus or any other associated documents nor taken any steps to verify the information set out in the Prospectus and has no responsibility for it. The units to which the Prospectus relates may be illiquid or subject to restrictions on their resale. Prospective purchasers of the units offered should conduct their own due diligence on the units.

Additional information for investors with residence or seat in Canada

No securities commission or similar authority in Canada has reviewed or in any way passed upon this document or the merits of the securities described herein, and any representation to the contrary is an offence. Robeco Institutional Asset Management B.V. relies on the international dealer and international adviser exemption in Quebec and has appointed McCarthy Tétrault LLP as its agent for service in Quebec.

Additional information for investors with residence or seat in the Republic of Chile

Neither Robeco nor the Funds have been registered with the Comisión para el Mercado Financiero pursuant to Law no. 18.045, the Ley de Mercado de Valores and regulations thereunder. This document does not constitute an offer of or an invitation to subscribe for or purchase shares of the Funds in the Republic of Chile, other than to the specific

person who individually requested this information on their own initiative. This may therefore be treated as a "private offering" within the meaning of Article 4 of the Ley de Mercado de Valores (an offer that is not addressed to the public at large or to a certain sector or specific group of the public).

Additional information for investors with residence or seat in Colombia

This document does not constitute a public offer in the Republic of Colombia. The offer of the fund is addressed to less than one hundred specifically identified investors. The fund may not be promoted or marketed in Colombia or to Colombian residents, unless such promotion and marketing is made in compliance with Decree 2555 of 2010 and other applicable rules and regulations related to the promotion of foreign funds in Colombia. The distribution of this Prospectus and the offering of Shares may be restricted in certain jurisdictions. The information contained in this Prospectus is for general guidance only, and it is the responsibility of any person or persons in possession of this Prospectus and wishing to make application for Shares to inform themselves of, and to observe, all applicable laws and regulations of any relevant jurisdiction. Prospective applicants for Shares should inform themselves of any applicable legal requirements, exchange control regulations and applicable taxes in the countries of their respective citizenship, residence or domicile.

Additional information for investors with residence or seat in the Dubai International Financial Centre (DIFC), United Arab Emirates

This material is distributed by Robeco Institutional Asset Management B.V. (DIFC Branch) located at Office 209, Level 2, Gate Village Building 7, Dubai International Financial Centre, Dubai, PO Box 482060, UAE. Robeco Institutional Asset Management B.V. (DIFC Branch) is regulated by the Dubai Financial Services Authority ("DFSA") and only deals with Professional Clients or Market Counterparties and does not deal with Retail Clients as defined by the DFSA.

Additional information for investors with residence or seat in France

Robeco Institutional Asset Management B.V. is at liberty to provide services in France. Robeco France is a subsidiary of Robeco whose business is based on the promotion and distribution of the group's funds to professional investors in France.

Additional information for investors with residence or seat in Germany

This information is solely intended for professional investors or eligible counterparties in the meaning of the German Securities Trading Act.

Additional information for investors with residence or seat in Hong Kong

The contents of this document have not been reviewed by the Securities and Futures Commission ("SFC") in Hong Kong. If there is any doubt about any of the contents of this document, independent professional advice should be obtained. This document has been distributed by Robeco Hong Kong Limited ("Robeco"). Robeco is regulated by the SFC in Hong Kong.

Additional information for investors with residence or seat in Indonesia

The Prospectus does not constitute an offer to sell nor a solicitation to buy securities in Indonesia.

Additional information for investors with residence or seat in Italy

This document is considered for use solely by qualified investors and private professional clients (as defined in Article 26 (1) (b) and (d) of Consob Regulation No. 16190 dated 29 October 2007). If made available to Distributors and individuals authorized by Distributors to conduct promotion and marketing activity, it may only be used for the purpose for which it was conceived. The data and information contained in this document may not be used for communications with Supervisory Authorities. This document does not include any information to determine, in concrete terms, the investment inclination and, therefore, this document cannot and should not be the basis for making any investment decisions.

Additional information for investors with residence or seat in Japan

This document is considered for use solely by qualified investors and is distributed by Robeco Japan Company Limited, registered in Japan as a Financial Instruments Business Operator, [registered No. the Director of Kanto Local Financial Bureau (Financial Instruments Business Operator), No.2780, Member of Japan Investment Advisors Association].

Additional information for investors with residence or seat in South Korea

The Management Company is not making any representation with respect to the eligibility of any recipients of the Prospectus to acquire the Shares therein under the laws of South Korea, including but not limited to the Foreign Exchange Transaction Act and Regulations thereunder. The Shares have not been registered under the Financial Investment Services and Capital Markets Act of Korea, and none of the Shares may be offered, sold or delivered, or offered or sold to any person for re-offering or resale, directly or indirectly, in South Korea or to any resident of South Korea except pursuant to applicable laws and regulations of South Korea.

Additional information for investors with residence or seat in Liechtenstein

This document is exclusively distributed to Liechtenstein-based, duly licensed financial intermediaries (such as banks, discretionary portfolio managers, insurance companies, fund of funds) which do not intend to invest on their own account into Fund(s)

displayed in the document. This material is distributed by Robeco Switzerland Ltd, postal address: Josefstrasse 218, 8005 Zurich, Switzerland. LGT Bank Ltd., Herrengasse 12, FL-9490 Vaduz, Liechtenstein acts as the representative and paying agent in Liechtenstein. The prospectus, the Key Information Documents (PRIIP) the articles of association, the annual and semi-annual reports of the Fund(s) may be obtained from the representative or via the website.

Additional information for investors with residence or seat in Malaysia

Generally, no offer or sale of the Shares is permitted in Malaysia unless where a Recognition Exemption or the Prospectus Exemption applies: NO ACTION HAS BEEN, OR WILL BE, TAKEN TO COMPLY WITH MALAYSIAN LAWS FOR MAKING AVAILABLE, OFFERING FOR SUBSCRIPTION OR PURCHASE, OR ISSUING ANY INVITATION TO SUBSCRIBE FOR OR PURCHASE OR SALE OF THE SHARES IN MALAYSIA OR TO PERSONS IN MALAYSIA AS THE SHARES ARE NOT INTENDED BY THE ISSUER TO BE MADE AVAILABLE, OR MADE THE SUBJECT OF ANY OFFER OR INVITATION TO SUBSCRIBE OR PURCHASE, IN MALAYSIA. NEITHER THIS DOCUMENT NOR ANY DOCUMENT OR OTHER MATERIAL IN CONNECTION WITH THE SHARES SHOULD BE DISTRIBUTED, CAUSED TO BE DISTRIBUTED OR CIRCULATED IN MALAYSIA. NO PERSON SHOULD MAKE AVAILABLE OR MAKE ANY INVITATION OR OFFER OR INVITATION TO SELL OR PURCHASE THE SHARES IN MALAYSIA UNLESS SUCH PERSON TAKES THE NECESSARY ACTION TO COMPLY WITH MALAYSIAN LAWS.

Additional information for investors with residence or seat in Mexico

The funds have not been and will not be registered with the National Registry of Securities or maintained by the Mexican National Banking and Securities Commission and, as a result, may not be offered or sold publicly in Mexico. Robeco and any underwriter or purchaser may offer and sell the funds in Mexico on a private placement basis to Institutional and Accredited Investors, pursuant to Article 8 of the Mexican Securities Market Law.

Additional information for investors with residence or seat in Peru

The Superintendencia del Mercado de Valores (SMV) does not exercise any supervision over this Fund and therefore the management of it. The information the Fund provides to its investors and the other services it provides to them are the sole responsibility of the Administrator. This Prospectus is not for public distribution.

Additional information for investors with residence or seat in Singapore

This document has not been registered with the Monetary Authority of Singapore ("MAS"). Accordingly, this document may not be circulated or distributed directly or indirectly to persons in Singapore other than (i) to an institutional investor under Section 304 of the SFA, (ii) to a relevant person pursuant to Section 305(1), or any person pursuant to Section 305(2), and in accordance with the conditions specified in Section 305, of the SFA, or (iii) otherwise pursuant to, and in accordance with the conditions of, any other applicable provision of the SFA. The contents of this document have not been reviewed by the MAS. Any decision to participate in the Fund should be made only after reviewing the sections regarding investment considerations, conflicts of interest, risk factors and the relevant Singapore selling restrictions (as described in the section entitled "Important information for Singapore Investors") contained in the prospectus. Investors should consult their professional adviser if you are in doubt about the stringent restrictions applicable to the use of this document, regulatory status of the Fund, applicable regulatory protection, associated risks and suitability of the Fund to your objectives. Investors should note that only the Sub-Funds listed in the appendix to the section entitled "Important information for Singapore Investors" of the prospectus ("Sub-Funds") are available to Singapore investors. The Sub-Funds are notified as restricted foreign schemes under the Securities and Futures Act, Chapter 289 of Singapore ("SFA") and invoke the exemptions from compliance with prospectus registration requirements pursuant to the exemptions under Section 304 and Section 305 of the SFA. The Sub-Funds are not authorized or recognized by the MAS and shares in the Sub-Funds are not allowed to be offered to the retail public in Singapore. The prospectus of the Fund is not a prospectus as defined in the SFA. Accordingly, statutory liability under the SFA in relation to the content of prospectuses does not apply. The Sub-Funds may only be promoted exclusively to persons who are sufficiently experienced and sophisticated to understand the risks involved in investing in such schemes, and who satisfy certain other criteria provided under Section 304, Section 305 or any other applicable provision of the SFA and the subsidiary legislation enacted thereunder. You should consider carefully whether the investment is suitable for you. Robeco Singapore Private Limited holds a capital markets services license for fund management issued by the MAS and is subject to certain clientele restrictions under such license.

Additional information for investors with residence or seat in Spain

Robeco Institutional Asset Management B.V., Sucursal en España with identification number W0032687F and having its registered office in Madrid at Calle Serrano 47-14º, is registered with the Spanish Commercial Registry in Madrid, in volume 19.957, page 190, section 8, sheet M-351927 and with the National Securities Market Commission

(CNMV) in the Official Register of branches of European investment services companies, under number 24. The investment funds or SICAV mentioned in this document are regulated by the corresponding authorities of their country of origin and are registered in the Special Registry of the CNMV of Foreign Collective Investment Institutions marketed in Spain.

Additional information for investors with residence or seat in South Africa

Robeco Institutional Asset Management B.V. is registered and regulated by the Financial Sector Conduct Authority in South Africa.

Additional information for investors with residence or seat in Switzerland

The Fund(s) are domiciled in Luxembourg. This document is exclusively distributed in Switzerland to qualified investors as defined in the Swiss Collective Investment Schemes Act (CISA). This material is distributed by Robeco Switzerland Ltd, postal address: Josefstrasse 218, 8005 Zurich. ACOLIN Fund Services AG, postal address: Leutschenbachstrasse 50, 8050 Zürich, acts as the Swiss representative of the Fund(s). UBS Switzerland AG, Bahnhofstrasse 45, 8001 Zurich, postal address: Europastrasse 2, P.O. Box, CH-8152 Opfikon, acts as the Swiss paying agent. The prospectus, the Key Information Documents (PRIIP), the articles of association, the annual and semi-annual reports of the Fund(s), as well as the list of the purchases and sales which the Fund(s) has undertaken during the financial year, may be obtained, on simple request and free of charge, at the office of the Swiss representative ACOLIN Fund Services AG. The prospectuses are also available via the website.

Additional information for investors with residence or seat in Taiwan

The contents of this document have not been reviewed by any regulatory authority in Hong Kong. If you are in any doubt about any of the contents of this document, you should obtain independent professional advice. This document has been distributed by Robeco Hong Kong Limited ("Robeco"). Robeco is regulated by the Securities and Futures Commission in Hong Kong.

Additional information for investors with residence or seat in Thailand

The Prospectus has not been approved by the Securities and Exchange Commission which takes no responsibility for its contents. No offer to the public to purchase the Shares will be made in Thailand and the Prospectus is intended to be read by the addressee only and must not be passed to, issued to, or shown to the public generally.

Additional information for investors with residence or seat in the United Arab Emirates

Some Funds referred to in this marketing material have been registered with the UAE Securities and Commodities Authority ("the Authority"). Details of all Registered Funds can be found on the Authority's website. The Authority assumes no liability for the accuracy of the information set out in this material/document, nor for the failure of any persons engaged in the investment Fund in performing their duties and responsibilities.

Additional information for investors with residence or seat in the United Kingdom

This information is provided by Robeco Institutional Asset Management UK Limited, 30 Fenchurch Street, Part Level 8, London EC3M 3BD registered in England no. 15362605. Robeco Institutional Asset Management UK Limited is authorised and regulated by the Financial Conduct Authority (FCA – Reference No: 1007814). It is provided for informational purposes only and does not constitute investment advice or an invitation to purchase any security or other investment. This information is directed at Professional Clients only and is not intended for public use.

Additional information for investors with residence or seat in Uruguay

The sale of the Fund qualifies as a private placement pursuant to section 2 of Uruguayan law 18,627. The Fund must not be offered or sold to the public in Uruguay, except under circumstances which do not constitute a public offering or distribution under Uruguayan laws and regulations. The Fund is not and will not be registered with the Financial Services Superintendency of the Central Bank of Uruguay. The Fund corresponds to investment funds that are not investment funds regulated by Uruguayan law 16,774 dated 27 September 1996, as amended.

© Q1/2025

